# Seminole County Public Schools 

## Tentative Budget Fiscal Year 2012-2013



The School Board of Seminole County
Tina Calderone, Ed.D., Chairman
Karen Almond, Vice Chairman
Diane Bauer, Member
Dede Schaffner, Member
Sylvia Pond, Member
Walt Griffin, Superintendent

July 31, 2012

## Seminole County Public Schools Facts

Seminole County Public Schools (SCPS) has consistently been able to maintain a superior educational program for its students, with a high percentage of its budget allocated to the classroom, with low overhead costs as determined by the following statistics:

- Seminole County Public Schools is a Florida "A" Rated School District and has been since 1999.
- Seminole County Public Schools was ranked \#1 in the State in a "return on investment" study conducted by the Center for Education Progress.
- District administration for SCPS is $.40 \%$ of all full time staff. The State average district administration to full time staff is $.80 \%$ (source, Florida D.O.E. student/staff report).
- SCPS is ranked number one in the State in the percentage of its budget spent in the classroom (source, Florida D.O.E. program cost report).
- $96 \%$ of the SCPS budget is spent at the school level (source, Florida D.O.E program cost report).
- SCPS continues to be among the lowest funded of Florida School Districts as it is ranked $62^{\text {nd }}$ of the of the 67 Florida school districts in total education funding per student. (source, Conference Committee Report on funding, March 6, 2012).


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SEMINOLE COUNTY PUBLIC SCHOOLS JULY 31, 2012-5:05 p.m. AGENDA PUBLIC HEARING ON THE 2012-2013 BUDGET
A. Call Public Hearing To Order by Chairman Dr. Tina Calderone
B. Roll Call
C. Tax Millage Rates and Tentative Budget

1) Discussion of percentage increase over the rolled-back rate necessary to fund the budget, if any.
2) Presentation of Proposed Tentative Tax Millage Rates and Tentative Budget.
D. Public Comments
E. Board Discussion
F. Board Adoption of Tentative Millage Rates and Tentative Budget
3) Resolution Number 2012-10 Adopting Tentative Millage Rates

Superintendent's Recommendation:
That the School Board of Seminole County approve Resolution Number 2012-10 Adopting the Tentative Millage Rates.
2) Resolution Number 2012-11 Adopting Tentative Budget

Superintendent's Recommendation:
That the School Board of Seminole County approve Resolution Number 2012-11 Adopting the Tentative Budget.

## RESOLUTION NUMBER 2012-10 ADOPTING TENTATIVE MILLAGE RATES

WHEREAS, the School Board of Seminole County, Florida, did, pursuant to Chapters 200 and 1011, Florida Statutes, approve tentative millage rates for the fiscal year July 1, 2012 to June 30, 2013; and

WHEREAS, at the public hearing and in full compliance with Chapter 200, Florida Statutes, the Seminole County School Board adopted the tentative millage rates for fiscal year 2012-2013 in the amounts of:

|  | Tentative Millage Levy | Proposed Amount to Be Raised |
| :--- | :---: | :---: |
| District School Tax Required Local Effort <br> including Prior Period Funding Adjustment | 5.305 | $\$ 133,440,305$ |
| District Local Capital Improvement Tax | 1.500 | $\$ 37,730,529$ |
| District School Tax Discretionary Millage | 0.748 | $\$ 18,814,957$ |

NOW THEREFORE, BE IT RESOLVED:
That the Seminole County School Board, adopted the tentative millage rates for the fiscal year July 1, 2012 to June 30, 2013 on July 31, 2012 by separate vote before adopting the tentative budget.

Tina Calderone, Ed.D., Chairman

## RESOLUTION NUMBER 2012-11 ADOPTING TENTATIVE BUDGET

A RESOLUTION OF THE SEMINOLE COUNTY SCHOOL BOARD ADOPTING THE TENTATIVE BUDGET FOR FISCAL YEAR 2012-2013.

WHEREAS, the School Board of Seminole County, Florida, under Chapters 200 and 1011, Florida Statutes, approved tentative millage rates and the tentative budget for the fiscal year July 1, 2012 to June 30, 2013; and

WHEREAS, the Seminole County School Board set forth the appropriations and revenue estimate for the budget for the fiscal year 2012-2013.

WHEREAS, at the public hearing and in full compliance with Chapter 200, Florida Statutes, the Seminole County School Board adopted the tentative millage rates and the budget in amount of $\$ 688,031,821$ for fiscal year 2012-2013.

## NOW THEREFORE, BE IT RESOLVED:

That the attached budget of Seminole County School Board, including the millage rates, is adopted by the School Board of Seminole County as a tentative budget for the categories indicated for the fiscal year July 1, 2012 to June 30, 2013.



SCPS Millage Levies - Revised for Certification of School Taxable Value (DR 420s)

| Description | $\begin{gathered} \text { Actual Millage } \\ \text { Levies } \\ 2011-12 \end{gathered}$ | Difference | $\begin{gathered} \text { Tentative } \\ \text { Millage Levies } \\ \text { 2012-13 } \end{gathered}$ | Percent Change |
| :---: | :---: | :---: | :---: | :---: |
| Millage Set by Law |  |  |  |  |
| (A) Required Local Effort | 5.474 | -0.169 | 5.305 | -3.09\% |


|  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Basic Discretionary | 0.748 | 0.000 | 0.748 | 0.00\% |
|  |  |  |  |  |
| Capital Outlay | 1.500 | 0.000 | 1.500 | 0.00\% |
|  |  |  |  |  |
| (B) Total of Board Discretionary Levies | 2.248 | 0.000 | 2.248 | 0.00\% |
| Total of Levies (A) + (B) |  |  |  |  |
|  | 7.722 | -0.169 | 7.553 | -2.19\% |
|  |  |  |  |  |
| Description | Estimated Tax Revenue 2011-12 | Difference | $\begin{gathered} \text { Estimated Tax } \\ \text { Revenue* } \\ 2012-13 \end{gathered}$ | Percent Change |
| Millage Set by Law -Total Revenue <br> (A) Required Local Effort |  |  |  |  |
|  | 138,883,552 | $(5,443,247)$ | 133,440,305 | -3.92\% |


| Discretionary Millage Set by School Board - Total Revenue |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Basic Discretionary | 18,977,877 | $(162,919)$ | 18,814,957 | -0.86\% |
|  |  |  |  |  |
| Capital Outlay | 38,057,239 | $(326,710)$ | 37,730,529 | -0.86\% |
|  |  |  |  |  |
| (B) Total of Board Discretionary Levies | 57,035,116 | $(489,630)$ | 56,545,486 | -0.86\% |
|  |  |  |  |  |
| Total of Levies (A) + (B) | 195,918,668 | $(5,932,877)$ | 189,985,791 | -3.03\% |

## Millage Levies - Impact on Individual Homeowner **

| Description | Millage Levies 2010-11 | Difference | $\begin{gathered} \text { Tentative } \\ \text { Millage Levies } \\ \text { 2012-13 } \end{gathered}$ | Percent Change |
| :---: | :---: | :---: | :---: | :---: |
| Millage Set by Law - |  |  |  |  |
| (A) Required Local Effort | 711.62 | (21.97) | \$ 689.65 | -3.09\% |



[^0]**Amount of taxes based upon the current average taxable value for a single family residence, \$155,000 with \$25,000 homestead exemption. (Source-Seminole County Property Appraiser's Office).

## Tentative Budget Summary

The 2012-2013 Tentative Budget presented on the following pages is the culmination of nine months of planning that began with a 2012-13 budget work session on September 13, 2011, the same day as the final adoption of the 2011-12 Annual Budget. That 2011-2012 budget included $\$ 45.7$ million in funding reductions due to a combination of a reduction in the Florida Education Finance Program (FEFP) funding of $\$ 42.6$ million, declining enrollment $\$ 2.9$ million, and the loss of discretionary tax revenue (.25mill) $\$ 6.7$ million. Significant cuts were made to expenditures but there remained a projected excess of $\$ 19.8$ million in recurring expenditures over recurring revenues for future years after those cuts.

As discussed in the previous budget work session the legislature did restore a portion of the FEFP funding cuts in their new budget, which resulted in a net increase of $\$ 9.7$ million in revenues in the 2012-2013 or looking at it another way restored $21 \%$ of the prior year cut in revenues. The District has experienced a net $\$ 73.3$ million in decreases in funding over the last 5 years. After taking into consideration cost increases and other revenue decreases there still remained a recurring deficit of $\$ 18.6$ million unless further cuts were made. The School Board met six times over the ensuing nine months to identify $\$ 14.1$ million in recurring budget cuts that would not endanger programs that had resulted in Seminole County Public Schools maintaining the Districts " $A$ " rating based on student learning outcomes.

The Tentative Budget reflects the results of those meetings. It reduces the annual projected recurring deficits to a manageable $\$ 4.5$ million which will come from the projected unassigned fund balance. The projected unassigned fund balance of $\$ 30.1$ million is $7.2 \%$ of revised projected recurring expenditures, well above the Board policy of $4 \%$. The projected fund balance is above the statutory requirement of 3 percent of projected general fund revenues as well. An analysis of the changes in the budget is presented on pages 12 through 17.

There are differences contained within the Tentative Budget compared to the budget approved by School Board on June $26^{\text {th }}$ for advertising. In the General Fund the more significant changes include $\$ .5$ million increase in revenue from FEFP, a net decrease in transfer from capital outlay funds of $\$ 1.6$ million and a $\$ 5.3$ million increase in the unassigned fund balance. The Special Revenue Fund includes $\$ 2.4$ million set aside for possible sequestration which refers to automatic across the board budget cuts by the Federal government that could occur effective January 1, 2013.
Fiscal Year 2012-2013
Revenues

480
460
420
400
380
360
340
320
Operating Budget Revenue
Seminole County Public Schools

| Description | 2011-2012 <br> Estimated Revenue | $\begin{gathered} \hline \text { Difference } \\ 2011-12 \\ 2 n d \text { Calc. } \\ \text { vs } \\ \text { 2011-12 4th } \\ \text { Calc. } \\ \hline \end{gathered}$ | 2011-2012 <br> Estimated Revenue | Difference 2011-12 4th Calc. vs <br> 2012-13 2nd Calc. | 2012-13 <br> Estimated <br> Revenue | Difference <br> 2011-12 <br> 2nd Calc. <br> vs. 2012-13 <br> 2nd Calc. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2nd Calc. |  | 4th Calc. |  | 2nd Calc. |  |
| Unweighted FTE | 63,388.09 | 521.41 | 63,909.50 | (198.36) | 63,711.14 | 323.05 |
|  |  | 0.82\% |  | -0.31\% |  | 0.51\% |
| Weighted FTE | 67,909.26 | 630.86 | 68,540.12 | 77.38 | 68,617.50 | 708.24 |
|  |  | 0.93\% |  | 0.11\% |  | 1.04\% |
| Funding Per WFTE | 5,685.30 | (44.51) | 5,640.79 | 128.17 | 5,768.96 | 83.66 |
|  |  | -0.78\% |  | 2.27\% |  | 1.47\% |
| Funding Per UFTE | 6,090.80 | (41.31) | 6,049.50 | 163.73 | 6,213.22 | 122.42 |
|  |  | -0.68\% |  | 2.71\% |  | 2.01\% |
|  |  | - |  |  |  |  |
| Total FEFP \& Categorical Rev. | 386,084,477 | 535,872.00 | 386,620,349 | 9,231,239.00 | 395,851,588 | 9,767,111 |
|  |  | 0.14\% |  | 2.39\% |  | 2.53\% |
| District Cost Differential- SCPS | 0.9987 | - | 0.9987 | (0.00190) | 0.9968 | (0.00190) |
|  |  |  |  | -0.19\% |  | -0.19\% |
| Base Student Allocation | 3,479.22 | - | 3,479.22 | 103.76 | 3,582.98 | 103.76 |
|  |  |  |  | 2.98\% |  | 2.98\% |
| SCPS Tax Roll | 26,428,638,398 | - | 26,428,638,398 | (226,882,094) | 26,201,756,304 | (226,882,094) |
|  |  |  |  | -0.86\% |  | -0.86\% |
| SCPS Millage Rates: |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Statewide RLE | 5.446 | - | 5.446 | (0.151) | 5.295 | (0.151) |
|  |  |  |  |  |  |  |
| SCPS Millages: |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Required Local Effort (Set by State) | 5.474 | - | 5.474 | (0.169) | 5.305 | (0.169) |
|  |  |  |  | -3.09\% |  | -3.09\% |
| Local Board Millages: |  |  |  | - |  |  |
|  |  |  |  | - |  |  |
| Discretionary | 0.748 | - | 0.748 | - | 0.748 | - |
| Capital Outlay | 1.500 | - | 1.500 | - | 1.500 | - |
| Total Local Board Millages | 2.248 | - | 2.248 | - | 2.248 | - |
|  |  |  |  |  |  |  |
| Total | 7.722 | - | 7.722 | (0.169) | 7.553 | (0.169) |
|  |  |  |  | -2.19\% |  | -2.19\% |




| Note 1- |  |
| :--- | ---: |
| Estimated Budgeted Fund Balance 6/30/2013: |  |
|  |  |
| Unassigned Fund Balance (Excluding Inventory and Carryovers) | $\mathbf{3 0 , 0 6 2 , 1 4 6}$ |
| Estimated Inventory Balance | $\mathbf{1 , 4 7 2 , 3 2 9}$ |
| Funds Set Aside for Compensated Absences \& OPEB | $\mathbf{3 , 0 0 0 , 0 0 0}$ |
| Total Estimated Fund Balance 6/30/2013 | $\underline{34,534,475}$ |

## Seminole County Public Schools <br> Budget Analysis - Tentative Budget <br> 2012-13

Revised 7-23-12

| Summary of Revenue \& Expenditures |  | Strategic Plan Ref |  | Amount |
| :---: | :---: | :---: | :---: | :---: |
|  | UFTE Projection 2012-13 |  |  | 63,711.14 |
| (a.) | Unassigned Fund Balance 6-30-2012 |  | 7.1\% | 30,062,146 |
|  | Beginning Operating Budget Revenue 2011-2012 |  |  | 405,295,178 |
|  | Increase in FEFP Funding (FEFP 2nd Calculation 2012-13 ) |  |  | 9,767,111 |
|  | Estimated Reduction in Prior Period Tax Adjustment |  |  | $(155,714)$ |
|  | Reduction in Estimated Interest Earnings |  |  | $(600,000)$ |
|  | Decrease Capital Outlay Transfer to General Fund |  |  | $(1,600,000)$ |
|  | Other Revenue Adjustments (Net) |  |  | 81,874 |
|  |  |  |  |  |
| (b.) | Total Revenue |  |  | 412,788,449 |
| (c.) | Recurring Base Budget |  |  | 425,135,361 |
|  | Mandated Increases (Decrease) in Categorical Budget Amounts or Other Budget Amounts: |  |  |  |
| 1 | Reading Instruction |  | \# | 707,305 |
| 2 | Instructional Materials |  | \# | $(62,435)$ |
| 3 | Teacher Lead |  |  | $(6,437)$ |
| 4 | Safe Schools |  |  | $(3,988)$ |
| 5 | School Recognition (Increase from \$70 to \$100 per student) |  |  | $(34,234)$ |
| 6 | Supplemental Academic Instruction (SAI) |  |  | 324,046 |
| 7 | End of Year Tests - Test Development Costs, SB 736 |  |  | 250,000 |
| 8 | Increase in AP funding |  | \# | 227,359 |
| 9 | Increase in IB funding |  | \# | 30,418 |
| 10 | Increase in Industry Certified Program Funding |  | \# | 128,665 |
| 11 | Adjust for Charter School Portion of Categorical Funding (Instructional Materials, Reading, and Safe School Funds) |  | \# | $(123,741)$ |
|  |  |  |  |  |
| (d.) | Total of Increases or Decreases in Categorical or Other Budget Amounts |  |  | 1,436,958 |
|  | Salary \& Benefit Improvements (Board High Priority Items): |  |  |  |
| 1 | Salary \& Benefit Improvements (Subject to Negotiations) |  |  | TBD |
| 2 | Estimated Retirement Rate Increase (.36\% rate increase, 7.3\% cost increase), |  |  | 988,523 |
| 3 | Health / Life Insurance (No Cost Increase for the 2012/2013 plan year) |  |  | - |
|  | Necessary Budget Items: |  |  |  |
| 4 | Property/Casualty Insurance Estimated Increase. (Previously \$509,468) |  | \# | 518,745 |
| 5 | Charter School Funding Increases [Choices In Learning Charter School (44 additional FTE) $\$ 341,152$; UCP Charter (2 fewer FTE) $\$ 60,438$; Galileo Charter (22 additional FTE) \$176.926] | A,B,C | \# | 578,516 |
| 6 | School Supply Funding (FTE \& School Improvement) |  |  | 18,864 |
| 7 | Information Services - Annual Software License/Maintenance Contracts Increases (Various products/vendors) | E |  | 62,629 |
| 8 | Custodial Contracted Services Increase 3.4\% effective January 2013 | H |  | 35,561 |
| 9 | 12 Month Custodian (50\%) no benefits to Clean ESC Annex (includes Professional Development. Warehouse. Journevs and Print shop) | H |  | 10,721 |
| 10 | Electricity Increase - 4\% Increase on Energy Charges January 2013 | H |  | 54,585 |
| 11 | School Resource Officers Contract Cost Increases (Previously \$29,906) | $J$ | \# | 31,123 |

## Seminole County Public Schools <br> Budget Analysis - Tentative Budget

2012-13

|  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Necessary Budget Items: Continued ....... | Strategic Plan Ref: |  | Amount |
| 12 | One (1) School Resource Officer for Journeys Academy. (This position has been funded by a Department of Justice Byrne Grant since the school opened in 2009-10. The three-year grant expires at the end of 2011-12 and the district will begin funding 50\% of the cost of the position.) | J |  | 39,259 |
| 13 | Increase Operating Budget for Virtual Schools - (The amount has not increased since the school opened with 17 courses and 450 enrollments. SCVS will offer over 75 courses in August 2012, and expects over 8000 course enrollments. These dollars, funded through generated FTE, are used for operating costs, marketing, and professional development.) | D |  | 14,200 |
| 14 | Net Increase in Virtual School Teacher Units by 2.6 Units due to Growth of Program (Of the 13 Teacher units required 10.4 Units are coming from existing Middle and High School Allocations) | D |  | 131,517 |
| 15 | Increase in Support Positions for the Virtual School Program, One Dean Position and One Secretary Position. (Virtual school enrollment has more than doubled in enrollment for each year, and for 2012-13 over 8,000 enrollments (representing over 2,000 individual students) are expected. In addition, SCPS is planning to launch its own full time elementary virtual program, requiring the selection of a curriculum, alignment to SCPS scope and sequence, marketing, enrollment, materials management and deployment. To manage both the growth overall and the creation of a new virtual school, a Dean's position and a 12 month secretary are being requested. Funds generated by FTE are expected to cover the cost.) | D |  | 85,000 |
| 16 | Seminole Academy for Digital Learning (New Elementary Virtual Program) Curriculum \& Materials (Approx. $\$ 400$ Per Student for 100 Students). | D |  | 40,000 |
| 17 | Florida Virtual School Franchise Fee - Due to Enrollment increase of 6,700 enrollments. (6,700 Enrollments @ $\$ 50$ per enrollment). | D |  | 335,000 |
| 18 | Blackboard (The cost of Blackboard increase to upgrade to version 9.) (March Budget WS estimate, TBD) |  |  | 6,032 |
| 19 | Transportation - Tires -41\% increase in cost of tires due to cost in the manufacturing. | G5,6 |  | 40,000 |
| 20 | Transportation - Bus Parts - 8\% increase from last year in cost of parts. | G5,6 |  | 60,000 |
| 21 | Transportation Plussed In Time | G5,6 |  | 17,211 |
| 22 | 3 New Teaching Positions for New Elementary Virtual Education Program (Seminole Online Academy - Grades K-5 Full Time Program) | D |  | 151,750 |
| 23 | - Additional Contract Cost for K-12 Virtual School Related to Citrus County Students(Cost is offset by additional FTE revenue generated by these students.) | D |  | 135,830 |
| 24 | Reserve for Further Declining Enrollment (300 UFTE) | H |  | 1,270,000 |
| 25 | Assistants for Autism Spectrum Disorder (ASD) for Self Contained Classrooms (6.9 ESE Para pro positions) |  |  | 149,900 |
| 26 | Add One (1) Manager I - Dividends position (funded thru additional utility savings) |  | \# | 39,612 |
| (e.) | Total of Salary/Benefit Improvements and Necessary Budget Items |  |  | 4,814,578 |
|  | Cost Savings \& Additional Revenue Options: | Strategic Plan Ref: |  | Amount |
|  | Recurring Budget Cost Savings: |  |  |  |
| 1 | Reduce Teacher Units at the Elementary School Level - Total 18 Units (Elementary . 5 Flex Units at Each School) |  |  | $(1,033,578)$ |
| 2 | Reduce Teacher Units at the Middle School Level - Total 15 Units. |  |  | $(861,315)$ |
| 3 | Reduce Teacher Units at the High School Level - Total 16 Units. |  |  | $(918,736)$ |
| 4 | Reduce Number of High School Assistant Coach Supplements by 20\% |  |  | $(190,000)$ |
| 5 | High School Summer School Budget Reduction |  |  | $(280,000)$ |
| 6 | Middle School Intervention Program (Budget Reduction) |  |  | $(24,000)$ |
| 7 | Reduce Custodial Support by $7.5 \%$ (Savings of $\$ 820,610$, offset by need for district-wide floor cleaning crews, initial estimated cost, $\$ 280,000=$ estimated net savings, $\$ 540,610$ ). |  |  | $(540,610)$ |

## Seminole County Public Schools <br> Budget Analysis - Tentative Budget

2012-13
Revised 7-23-12
Cost Savings \& Additional Revenue Options: Continued....



## Seminole County Public Schools District Level Budget Reductions ( Staffing) 2012-13

| COST CENTER | JOB CODE | JOB TITLE | Quantity | Amount w/Benefits |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| 9002 | 1683 | Administrator Unix System | 1.00 | \$ | 87,547 |
| 9014 | 1406 | Buyer (50\% Funded thru Food Service) | 1.00 | \$ | 26,860 |
| 9202 |  | Alternative Education - Change 80\% Principal on Assignment position to Assistant Principal 10 month MS |  | \$ | 16,857 |
| 9209 | 1322 | Manager Dividends | 1.00 | \$ | 90,856 |
| 9209 | 1960T | Specialist 2 Community Resources | 1.00 | \$ | 46,178 |
|  |  | Lobbyist- Contracted | 1.00 | \$ | 72,000 |
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|  |  |  |  |  |  |
|  |  | Total Reductions | 5.00 | \$ | 340,298 |

General Fund Statement of Operations and Budget
Fiscal Years 2007-08 thru 2012-13


 $\qquad$
428,857,181


| Instruction | $306,011,360$ |
| :--- | ---: |
| Pupil Personnel | $16,818,154$ |
| Instructional Media | $6,577,810$ |
| Instruction \& Curriculum Development | $4,903,823$ |
| Instructional Staff Training | $3,709,212$ |
| Instruction Related Technology | $3,196,533$ |
| Board of Education | $1,766,621$ |
| General Administration | $2,079,095$ |
| School Administration | $31,797,616$ |
| Facilities Acquisition \& Construction | 268,202 |
| Fiscal Services | $2,112,385$ |
| Central Services | $4,200,849$ |
| Pupil Transportation | $24,577,296$ |
| Operation of Plant | $41,507,321$ |
| Maintenance of Plant | $10,572,897$ |
| Administrative Technology Services | $4,558,373$ |
| Community Services | $1,022,446$ |
| Debt Service | $1,081,304$ |
| Transfers Out | - |
| TOTAL EXPENDITURES | $466,761,298$ |

General Fund Budget and Comparison of Prior Years Expenditures By Two Digit Account
For Fiscal Years 2006-07 thru 2011-12









100 - Salaries
250 - Unemployment Compensation
320 - Ins \& Bond Premiums
330 - Travel
360 - Rentals
380 - Public Utility Services
 410 - Natural Gas 430 - Electricity 450 - Gasoline


Instruction \& Direct School Expenses
Operation/Maintenance of Plant

| $80.4 \%$ | $335,405,376$ |
| ---: | ---: |
| $11.4 \%$ | $47,693,713$ |
| $5.1 \%$ | $21,366,655$ |
| $2.3 \%$ | $9,512,557$ |
| $0.7 \%$ | $2,727,072$ |
| $0.1 \%$ | 623,157 |
| $100.0 \%$ | $\$$ |



| Spending Category | \% of Budget | $\begin{aligned} & \text { Budget } \\ & 2012-13 \end{aligned}$ |  |
| :---: | :---: | :---: | :---: |
| Salaries | 65.04\% | \$ | 271,415,628 |
| Benefits | 18.61\% |  | 77,663,618 |
| Purchased Services | 6.02\% |  | 25,138,776 |
| Energy Services | 4.28\% |  | 17,881,483 |
| Materials \& Supplies | 5.03\% |  | 20,976,444 |
| Capital Outlay and Other Expenses | 1.02\% |  | 4,252,582 |
| Total Recurring Budget | 100\% | \$ | 417,328,530 |

## Where Does The Money Go? Percent Spending By Category



General Fund - Summary of School and District Cost Center Budgets 2012-13

| Program Description | $\%$ of <br> Budget |  | Budget <br> 2012-13 |
| :--- | ---: | ---: | ---: |
|  |  | $34.5 \%$ | $\$$ |

## Where Does The Money Ga?



## Schools \& Special Centers

| $\checkmark$ Elementary Schools |  |
| :---: | :---: |
|  | $\checkmark$ Salaries \& Benefit |
|  | $\checkmark$ Other Costs |
|  | Subtotal |
| $\checkmark$ Middle Schools |  |
|  | $\checkmark$ Salaries \& Ben |
|  | $\checkmark$ Other Costs |
|  | Subtotal |
| $\checkmark$ High Schools |  |
|  | $\checkmark$ Salaries \& Ben |
|  | $\checkmark$ Other Costs |
|  | Subtotal |

Total Schools
$\checkmark$ Student Museum (0061)

## $\checkmark$ Salaries \& Benefits

$\checkmark$ Other Costs Subtotal
$\checkmark$ Hopper Center (0281)
$\checkmark$ Salaries \& Benefits
$\checkmark$ Other Costs Subtotal
$\checkmark$ Endeavor (0311)
$\checkmark$ Salaries \& Benefits
$\checkmark$ Other Costs Subtotal
$\checkmark$ Journey's Academy (0571)
$\checkmark$ Salaries \& Benefits
$\checkmark$ Other Costs Subtotal



2012-13 Total Budget
otal Budget

| \$ 138,881,416 | $(2,946,221)$ | \$ | 135,935,195 |
| :---: | :---: | :---: | :---: |
| 8,445,772 | $(356,385)$ |  | 8,089,387 |
| 147,327,188 | $(3,302,607)$ |  | 144,024,582 |
| \$ 62,712,603 | $(1,614,383)$ | \$ | 61,098,221 |
| 5,995,393 | $(124,542)$ |  | 5,870,851 |
| 68,707,996 | (1,738,925) |  | 66,969,071 |
| \$ 88,143,841 | $(2,679,446)$ | \$ | 85,464,395 |
| 12,338,610 | $(233,086)$ |  | 12,105,524 |
| 100,482,450 | (2,912,532) |  | 97,569,918 |
| \$ 316,517,635 | $(7,954,064)$ | \$ | 308,563,571 |


| \$ | 12,860 | $(12,860)$ | \$ |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 61,807 | $(61,807)$ |  | - |
|  | 74,667 | $(74,667)$ |  | - |
|  | 1,322,001 | $(947,011)$ |  | 374,989 |
|  | 80,865 | $(62,303)$ |  | 18,562 |
|  | 1,402,865 | (1,009,314) |  | 393,551 |
| \$ | 2,275,344 | 357,706 | \$ | 2,633,050 |
|  | 126,690 | 31,329 |  | 158,019 |
|  | 2,402,034 | 389,035 |  | 2,791,069 |

$\checkmark$ Seminole Virtual Schools (7004)

| $\checkmark$ | Salaries \& Benefits |
| :---: | :--- | :--- |
| $\checkmark$ | Other Costs |
|  | Subtotal |
| Seminole Academy for |  |
| $\checkmark$ | Salaries \& Benefits |
| $\checkmark$ | Other Costs |
|  | Subtotal |

$\checkmark$ Detention Center (9234)
$\checkmark$ Salaries \& Benefits
$\checkmark$ Other Costs Subtotal
$\checkmark$ Environmental Studies Center (9211)
$\checkmark$ Salaries \& Benefits
$\checkmark$ Other Costs Subtotal
$\checkmark$ Eugene Gregory/Consequence Unit Program (9224)
$\checkmark$ Salaries \& Benefits
$\checkmark$ Other Costs Subtotal
$\checkmark$ John Polk Correctional Center (9225)
$\checkmark$ Salaries \& Benefits
$\checkmark$ Other Costs Subtotal
Total Special Centers
Total Schools and Special Centers

| 59,342 |  | $(12,770)$ |  | 46,572 |
| :---: | :---: | :---: | :---: | :---: |
| 4,750 |  | - |  | 4,750 |
| 64,092 |  | (12,770) |  | 51,322 |
| \$ 7,500,707 | \$ | 448,677 | \$ | 8,142,213 |
| \$ 324,018,342 |  | (7,312,558) | \$ | 316,705,784 |


| Summary District Level Cost Centers |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Cost <br> Center | Cost Center Name | Budget 2011-12 | Difference | $\begin{aligned} & \text { Budget } \\ & 2012-13 \end{aligned}$ |
| District Level Cost Centers |  |  |  |  |
| 9002 | Information Services | 3,946,156 | $(598,148)$ | 3,348,007 |
| 9004 | Finance \& Employee Benefits | 1,886,888 | $(114,930)$ | 1,771,957 |
| 9007 | Human Resources | 2,136,946 | 42,799 | 2,179,745 |
| 9009 | Facilities Planning | 832,044 | 24,022 | 856,066 |
| 9014 | Purchasing \& Distribution Services | 315,916 | $(28,478)$ | 287,437 |
| 9021 | School Board | 390,362 | $(4,862)$ | 385,500 |
| 9022 | Superintendent's Office | 342,439 | $(36,903)$ | 305,537 |
| 9024 | Executive Directors - Elementary | 338,015 | 6,402 | 344,416 |
| 9026 | Employee \& Government Relations | 349,090 | $(72,778)$ | 276,312 |
| 9027 | Executive Directors - Secondary | 579,253 | 22,585 | 601,838 |
| 9093 | Executive Director - Legal Services | 233,762 | 4,734 | 238,496 |
| 9209 | Community Involvement/Public Information | 563,129 | $(90,907)$ | 472,222 |
| 9214 | Instructional Support | 87,166 | (435) | 86,732 |
|  | District Level Special Projects / Programs | 1,075,750 | $(90,332)$ | 985,418 |
|  | Subtotal District Level Cost Center | 13,076,917 | (937,233) | 12,139,684 |

## District Level Cost Centers - School Support

| 9002 | Information Services (6200 \& 6500 Functions) |
| :---: | :--- |
| 9007 | Human Resources (Function 5000,6300 \& 6400 + Unemploy. Comp) |
| 9011 | Custodial Services |
| 9014 | Distribution Service |
| 9096 | Risk Management \& Employee Benefits |
| 9097 | Professional Development |
| 9201 | Teaching \& Learning |
| 9202 | Sch. Safety \& Student Alternative Placement |
| 9203 | Exceptional Student Support Services |
| 9204 | Career and Technical Education |
| 9205 | Pre-kindergarten |
| 9208 | Instructional Technology |
| 9210 | ESOL/World Languages/Foreign Exchange |
| 9212 | Instructional Excellence \& Equity |
| 9214 | Instructional Support (Functions 5000, 5100, 6100, 6300) |
| 9301 | Instructional Resources |
| $9400 / 9401$ | Facilities Services |
| $9500 / 9501$ | Student Transportation Services |
|  | Alternative Education / Special Programs - Contracted |
|  | District Level School Support - Special Projects/Programs |
|  | Subtotal District Level Cost Centers - School Support |

Total

| 2,779,726 | 254,080 | 3,033,806 |
| :---: | :---: | :---: |
| 1,581,401 | $(799,983)$ | 781,419 |
| 981,324 | 292,113 | 1,273,437 |
| 741,733 | 25,389 | 767,123 |
| 6,865,426 | 472,927 | 7,338,353 |
| 546,154 | $(546,154)$ | - |
| 922,137 | 816,478 | 1,738,615 |
| 1,235,242 | 11,941 | 1,247,183 |
| 9,037,684 | $(1,513,625)$ | 7,524,060 |
| 115,990 | $(115,990)$ | - |
| 1,798,453 | 14,287 | 1,812,740 |
| 553,121 | 187,104 | 740,224 |
| 404,407 | 1,477 | 405,884 |
| 1,522,092 | 888,570 | 2,410,663 |
| 394,327 | 256,820 | 651,147 |
| 1,256,113 | 2,457,669 | 3,713,782 |
| 11,031,173 | $(105,128)$ | 10,926,045 |
| 22,816,874 | $(1,272,427)$ | 21,544,447 |
| 5,878,713 | 510,166 | 6,388,879 |
| 17,786,477 | $(1,601,222)$ | 16,185,255 |
| 88,248,568 | 234,494 | 88,483,062 |
| 101,325,484 | (702,739) | 100,622,745 |

## Cost Center :

## Alternative Education / Special Programs - Contracted

- The following Alternative Education / Special Programs are also included in the budget:

Cost
Center
Budget
Difference
Budget
2011-12

7001
9215
9218
9228
9229
9233


## Contracted Programs

## Seminole Virtual Instructional Program

Boys Town (Project 4001)
TAPP-Contracted Child Care (Project 4616)
UCP Charter School
Choices in Learning Charter School
Galileo School for Gifted Learning Charter
Total Alternative Education /Special Programs - Contracted

| 350,000 |  | $(68,350)$ | 281,650 |  |
| :---: | :---: | :---: | :---: | :---: |
| \$ 65,000 | \$ | - | \$ | 65,000 |
| 137,850 |  | - |  | 137,850 |
| 736,064 |  | 60,438 |  | 796,502 |
| 3,738,102 |  | 341,152 |  | 4,079,254 |
| 851,697 |  | 176,926 |  | 1,028,623 |
| \$ 5,878,713 | \$ | 510,166 |  | 6,388,879 |

## Seminole County Public Schools

| Cost Center : | District Level Special Projects / Programs |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Project \# | Program Description |  | Budget 2011-12 |  | Difference |  | Budget 2012-13 |
| District Level Special Projects / Programs |  |  |  |  |  |  |  |
| 4234 | Central Office Communication |  | 472,824 |  | $(92,132)$ |  | 380,692 |
| 4235 \& 4236 | Central Office Utilities |  | 24,193 |  | $(1,070)$ |  | 23,123 |
| 4238 | Central Office Electricity |  | 490,605 |  | 2,870 |  | 493,475 |
| $4721$ | Property Tax Notices - Postage |  | 29,000 |  | - |  | 29,000 |
| $4722$ | District Copy Machines |  | 21,370 |  | - |  | 21,370 |
|  | CO \& DS Withheld for Administrative Expenses |  | 37,758 |  | - |  | 37,758 |
|  | Subtotal District Level Special Programs | \$ | 1,075,750 | \$ | $(90,332)$ | \$ | 985,418 |
| District Level School Support - Special Projects/Programs |  |  |  |  |  |  |  |
| 1208 | Instructional Materials | 2,500,000 |  | $(2,500,000)$ |  | - |  |
| 3113 | School Recognition (A+) |  | 3,739,510 |  | $(34,234)$ | 3,705,276 |  |
| 3920 | Summer Reading Allocation |  | 600,000 |  | - |  | 600,000 |
| 4007 | Saturday Schools |  | 65,040 |  | - |  | 65,040 |
| 4169 | Summer School |  | 1,253,125 |  | $(280,000)$ |  | 973,125 |
| 4200 | Inservice Supplements |  | 78,208 |  | $(5,959)$ |  | 72,250 |
| 4201 | Sick Leave Payout |  | 3,360,160 |  | - |  | 3,360,160 |
| 4202 | Vacation Leave Payout |  | 326,702 |  | - |  | 326,702 |
| 4204 | DROP Program Vacation Leave |  | 239,079 |  | - |  | 239,079 |
| 4206 | Southern Association Accreditation |  | 13,500 |  | - |  | 13,500 |
| 4478 | Regular Teacher Subs |  | 23,000 |  | - |  | 23,000 |
| 4657 | Middle Sch Academic Intervention |  | 24,142 |  | $(24,142)$ |  | - |
| 4712 | Reserve for Declining Enrollment |  | - |  | 1,270,000 |  | 1,270,000 |
| 4752 | Extended Contracts (80 days) |  | 20,450 |  | $(20,450)$ |  | - |
| 4760 | School Tutorial Program |  | 520,000 |  | - |  | 520,000 |
| 4761 | After School Tutorial - Middle Schools |  | 60,000 |  | - |  | 60,000 |
| 4762 | High School Out of District Field Trips |  | 21,300 |  | - |  | 21,300 |
| 4773 | Litigation / Contingencies |  | 429,305 |  | - |  | 429,305 |
| 4788 | Teacher Lead Program |  | 769,083 |  | $(6,437)$ |  | 762,646 |
| 4820 | Substitute Teachers |  | 2,681,965 |  | - |  | 2,681,965 |
| 4823 | ESE Substitutes |  | 486,343 |  | - |  | 486,343 |
| 4832 | Seminole H.S. Pool |  | 25,000 |  | - |  | 25,000 |
| 4834 | PE Assistants Subs |  | 30,000 |  | - |  | 30,000 |
| 4847 | Instructional Assistants - Substitute Payment |  | 100,565 |  | - |  | 100,565 |
| 4879 | Dori Slosberg Drivers Ed Funds |  | 290,000 |  | - |  | 290,000 |
| 4888 | Economic Development Council |  | 6,500 |  | - |  | 6,500 |
| 4931 | Instructional Assistants Attendance Bonus |  | 50,000 |  | - |  | 50,000 |
| 4961 | Family Partnership |  | 23,500 |  | - |  | 23,500 |
| 6660 |  |  | 50,000 |  | - |  | 50,000 |
|  | Reading - ESOL Endorsement Stipends Subtotal District Level School Support | \$ | 17,786,477 | \$ | (1,601,222) | \$ | 16,185,255 |
|  | Total | \$ | 18,862,227 | \$ | $(1,691,554)$ | \$ | 17,170,673 |

## SCPS Budget Issues

The preliminary budget deficit for 2012-2013 is $\$ 16.6$ million. The preliminary budget plan provides for recurring budget reductions of $\$ 14.1$ million, with $\$ 2.5$ million being covered from non-recurring funds.

The current estimated budgeted unassigned fund balance for 2012-2013 is $\$ 32.8 \mathrm{M}(7.9 \%)$.
Budget issues which could potentially negatively impact the fund balance going forward include the following:

1. The use of non-recurring fund balance for recurring budget costs, which will potentially result in the need for further recurring budget cuts for the following year (2013-2014).
2. The possible addition of two new charter schools, proposed at 1,362 students, with revenue of $\$ 7.2$ million.
3. The budget impact of State end of course testing requirements.
4. The budget impact of SB 736 (teacher performance).
5. The potential impact of the estimated $15 \%$ reduction in Title I funding for 2012-2013.
6. The possible sequestration in January 2013 of Federal funding by Congress (potential reduction estimated to be from $7 \%$ to $9 \%$ ). (In order to address this potential funding reduction we are holding back a total of $\$ 2,368,694$ of our federal funding for 2012-13 fiscal year.)
7. The possible impact on the operating budget of IDEA Maintenance of Effort requirements.
8. The budget impact on SCPS (\$7.2 million) if the Florida Supreme Court upholds the court ruling that the employee $3 \%$ retirement system contribution is unconstitutional.
9. The impact of the loss of the Race to the Top Funding (\$4,959,061 over four years), which ends on June 30, 2014.
10. Potential Impact of Amendment 8, which would authorize government funding for religious institutions.

## DEBT SERVICE BUDGET

The debt service fund is used to report principal and interest payments and related costs on debt incurred for capital outlay projects. Debt service expenditures for Certificates of Participation ("COPs") are generally funded by capital improvement ad valorem taxes and to a lesser extent impact fees revenues and the unused portion, if any, of the proceeds of COPs. General fund revenues may be used for this purpose as well but that is rare. Debt service expenditures for State Board of Education ("SBE") bonds are funded and paid by the State of Florida.

The outstanding principal balances of COPs at June 30, 2012 total $\$ 198,655,000$. COPs are financing arrangements that are in the form of leasepurchase agreements. Prior to July 1, 2012 the School District was authorized to expend up to seventy-five percent (75\%) of its annual levy for capital improvement ad valorem taxes for COPs debt service expenditures (minimum lease payments). Effective July 1, 2012 there is no such limitation for original issues of COPs dated before June 30, 2009 which encompasses all of the Districts COPs. Capital Improvement Ad Valorem Taxes revenues are recorded in Capital Projects Funds and the current annual debt service amounts of $\$ 22,240,000$ are transferred to the Debt Service Fund from the Capital Projects Funds. Minimum lease payments extend through 2031.

The outstanding principal balances of SBE bonds payable at June 30, 2012 total $\$ 14,985,000$. The State Board of Education issues these serial bonds on behalf of the District. Principal and interest due on the State Board of Education bonds are paid by the Department of Education (DOE) on behalf of the School District with the District portion of the State assessed motor vehicle license tax. Each year, the State Department of Education provides the School Board with "book entry" information summarizing the Districts revenue and related debt service expenditures on these bonds. Debt service on bonds extends through 2028.

## Projected Revenues and Beginning Balances:

|  | Beginning Fund Balance |
| :--- | :--- |
| 210 | Series 2005A Cert. of Participation |
| 211 | Series 2006B Cert. of Participation |
| 213 | Series 2007A Cert. of Participation |
| 215 | Series 2003B Cert. of Participation |
| 216 | Series 2004A Cert. of Participation |
| 217 | Series 2006A Cert. of Participation |
| 218 | Series 2009A Cert. of Participation |
| 220 | SBE Bonds |
|  |  |
| Total Fund Balances |  |
|  |  |
|  |  |
|  |  |
| $220-322$ | CO\&DS withheld for SBE Bonds |
| $210-630$ | Transfer-In-2005A Cert. of Participation |
| $211-630$ | Transfer-In-2006B Cert. of Participation |
| $213-630$ | Transfer-In-2007A Cert. of Participation |
| $215-630$ | Transfer-In-2003B/2012A Cert. of Participation |
| $216-630$ | Transfer-In-2004A Cert. of Participation |
| $217-630$ | Transfer-In-2006A Cert. of Participation |
| $218-630$ | Transfer-In-2009A Cert. of Participation |

## Total Available Revenue

Total Available Revenue and Fund Balance

| $2,266,308$ |
| ---: |
| $2,450,000$ |
| $4,650,000$ |
| $5,880,000$ |
| $3,350,000$ |
| $2,725,000$ |
| $2,000,000$ |
| $1,620,000$ |

## Projected Expenditures and Ending Balances:

|  | Redemption of Principal |
| :--- | :--- |
| $210-9200-710$ | Series 2005A Cert. of Participation |
| $211-9200-710$ | Series 2006B Cert. of Participation |
| $213-9200-710$ | Series 2007A Cert. of Participation |
| $215-9200-710$ | Series 2003B Cert. of Participation |
| $216-9200-710$ | Series 2004A Cert. of Participation |
| $217-9200-710$ | Series 2006A Cert. of Participation |
| $218-9200-710$ | Series 2009A Cert. of Participation |
| $220-9200-710$ | SBE Bonds |
|  |  |
| Total Redemption of Principal |  |

## Payment of Interest

```
210-9200-720 Series 2005A Cert. of Participation 211-9200-720 Series 2006B Cert. of Participation 213-9200-720 Series 2007A Cert. of Participation 215-9200-720 Series 2003B Cert. of Participation 216-9200-720 Series 2004A Cert. of Participation 217-9200-720 Series 2006A Cert. of Participation 218-9200-720 Series 2009A Cert. of Participation 220-9200-720 SBE Bonds
```

Total Payment of Interest

| 2011-12 | 2012-13 | Difference |
| :---: | :---: | :---: |
| 1,520,000 | 1,590,000 | 70,000 |
| 2,665,000 | 2,755,000 | 90,000 |
| 4,070,000 | 4,275,000 | 205,000 |
| 1,915,000 | 1,985,000 | 70,000 |
| 1,250,000 | 1,295,000 | 45,000 |
| 830,000 | 860,000 | 30,000 |
| 765,000 | 785,000 | 20,000 |
| 1,450,000 | 1,495,000 | 45,000 |
| 14,465,000 | 15,040,000 | 575,000 |
| 955,000 | 879,000 | $(76,000)$ |
| 2,001,644 | 1,908,369 | $(93,275)$ |
| 1,830,200 | 1,626,700 | $(203,500)$ |
| 1,461,314 | 1,188,545 | $(272,769)$ |
| 1,498,904 | 1,457,653 | $(41,251)$ |
| 1,190,730 | 1,157,530 | $(33,200)$ |
| 847,376 | 824,425 | $(22,951)$ |
| 781,308 | 721,008 | $(60,300)$ |
| 10,566,476 | 9,763,230 | $(803,246)$ |

## Debt Service Budget

 2012-2013Projected Expenditures and Ending Balances: (continued...)

|  | Payment of Commission: | 2011-12 |  | 2012-13 |  | Difference |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 210-9200-730 | Series 2005A Cert. of Participation | \$ | 2,000 | \$ | 2,000 | \$ | - |
| 211-9200-730 | Series 2006B Cert. of Participation |  | 2,000 |  | 2,000 |  | - |
| 213-9200-730 | Series 2007A Cert. of Participation |  | 2,000 |  | 2,000 |  | - |
| 215-9200-730 | Series 2003B Cert. of Participation |  | 2,000 |  | 5,000 |  | 3,000 |
| 216-9200-730 | Series 2004A Cert. of Participation |  | 2,000 |  | 2,000 |  | - |
| 217-9200-730 | Series 2006A Cert. of Participation |  | 2,000 |  | 2,000 |  | - |
| 218-9200-730 | Series 2009A Cert. of Participation |  | 5,000 |  | 5,000 |  | - |
| 220-9200-730 | SBE Bonds |  | 35,000 |  | 35,000 |  | - |
| Total Payment of Commissions |  |  | 52,000 |  | 55,000 |  | 3,000 |
| Total Expenditures |  |  | 25,083,476 |  | 24,858,230 |  | $(225,246)$ |
| Projected Fund Balance |  |  |  |  |  |  |  |
| 210 | Series 2005A Cert. of Participation |  | 19,707 |  | 11,813 |  | $(7,893)$ |
| 211 | Series 2006B Cert. of Participation |  | 26,246 |  | 15,793 |  | $(10,453)$ |
| 213 | Series 2007A Cert. of Participation |  | 21,841 |  | 13,974 |  | $(7,867)$ |
| 215 | Series 2003B Cert. of Participation |  | 11,442 |  | 4,997 |  | $(6,445)$ |
| 216 | Series 2004A Cert. of Participation |  | 26,617 |  | 25,303 |  | $(1,314)$ |
| 217 | Series 2006A Cert. of Participation |  | 16,595 |  | 14,799 |  | $(1,796)$ |
| 218 | Series 2009A Cert. of Participation |  | 6,281 |  | 20,452 |  | 14,171 |
| 220 | SBE Bonds |  | 466,858 |  | 466,858 |  | - |
| Total Projected Fund Balances |  |  | 595,586 |  | 573,989 |  | $(21,597)$ |
| Total Projected Expenditures and Fund Balances |  | \$ | 25,679,062 | \$ | 25,432,219 | \$ | $(246,843)$ |

## CAPITAL PROJECTS BUDGET

The capital projects portion of the budget reports the revenue and expenditures for equipment, technology, and the construction, maintenance, and renovations of educational facilities. The major revenue sources are a proposed local 1.500 mill property tax levy and Seminole County Educational Facilities Impact Fees.

## 2012-2013 Budget

This budget includes a 1.500 mill property tax levy that will generate $\$ 37,730,529$ in revenue for various projects itemized in the Capital Projects Budget. The appropriations include the maintenance of building infrastructure and renovation of selected school HVAC and roof systems. The budget also includes supplements to the operating budget to cover countywide maintenance, repair, renovation, payments of premiums for property/casualty insurance, and transfers to the Debt Service Fund for Certificates of Participation. In approving this budget, the Board is also authorizing the following projects:

- Technology Upgrades to Accommodate Computer-based Testing
- Replacement of Ageing School Buses
- Crooms AOIT Computer Equipment
- Stadium repairs at Lake Brantley High School
- Various Minor Capital Outlay Projects District-wide

PECO funds are derived from utility taxes and are allocated by the legislature each year. The PECO allocation for fiscal year 2010-11 was $\$ 2,366,607$ for repairs and maintenance. The Legislature allocated no PECO funds to the school districts for the 2011-2012 \& 2012-13 fiscal years.

Educational facilities impact fees are collected for all new residential construction. This revenue source is estimated to generate $\$ 3,000,000$ during the 2012-13 fiscal year. The funds will be allocated for needs related to educational and ancillary facility impacts as a result of growth, primarily new furniture and equipment needs.

## NOTICE OF TAX FOR SCHOOL CAPITAL OUTLAY

The 2012-13 capital improvement property tax levy will generate approximately $\$ 37,730,529$ in Capital Outlay Funds. Included below is a summary of the projects to be funded with the levy for fiscal year 2012-13. As required by law, the projects are listed in priority order within each major category:

## CONSTRUCTION AND REMODELING

Countywide Remodeling
Countywide Site Improvements
Countywide Athletic Facilities

## MAINTENANCE, RENOVATION, AND REPAIR

Countywide Reroofing
Countywide HVAC Equipment and Controls Replacement
Countywide Floor Covering Replacement
Countywide Paving and Resurfacing
Countywide Maintenance and Repair
Countywide Renovation \& Remodeling

## MOTOR VEHICLE PURCHASES

Purchase of eleven (11) School Buses
NEW AND REPLACEMENT EQUIPMENT
Countywide Instructional, Data Processing, Network and Communications Equipment
Countywide Furniture and Equipment
Countywide School Video Security
PAYMENT FOR EDUCATIONAL FACILITIES AND SITES DUE UNDER A LEASE PURCHASE AGREEMENT

Payments due for Certificates of Participation Issues
PAYMENTS OF PREMIUMS FOR PROPERTY AND CASUALTY INSURANCE NECESSARY TO INSURE THE EDUCATIONAL AND ANCILLARY PLANTS OF THE SCHOOL DISTRICT

| Carryover Balances | 2011-2012 |  | 2012-2013 | Difference |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Fund Balance | \$ | 38,137,038 | 34,409,192 |  | $(3,727,846)$ |
| Revenue - Federal/State Sources: |  |  |  |  |  |
| CO \& DS Regular |  | 283,000 | 283,000 |  | - |
| Gas Tax Refund |  | 100,000 | 100,000 |  | - |
| PECO Maintenance |  | - | - |  | - |
| Total State Revenue | \$ | 383,000 | 383,000 |  | - |
| Revenue - Local Sources: |  |  |  |  |  |
| Sales Tax |  | 341,000 | - |  | $(341,000)$ |
| Interest Income - Various Funds |  | 100,000 | 50,000 |  | $(50,000)$ |
| Impact Fees |  | 2,400,000 | 3,000,000 |  | 600,000 |
| Capital Improvement Tax |  | 38,057,239 | 37,730,529 |  | $(326,710)$ |
| Total Local Revenue | \$ | 40,898,239 | 40,780,529 | \$ | $(117,710)$ |
| Total Available Funds | \$ | 79,418,277 | 75,572,721 | \$ | $(3,845,556)$ |
| Appropriations: |  | 011-2012 | 2012-2013 |  | ference |
| $\begin{array}{llll}\text { Capital Projects } & 31,836,453 & 28,821,051 \\ \text { Budgetary Transfers: } & \\ (3,015,402)\end{array}$ |  |  |  |  |  |
|  |  |  |  |  |  |
| PECO - Maintenance |  | - | - |  | - |
| Capital Improvement Tax-Maintenance |  | 9,241,000 | 7,241,000 |  | $(2,000,000)$ |
| Property Casualty Premium |  | 1,800,000 | 2,200,000 |  | 400,000 |
| School Instructional Equipment Purchases |  | 750,000 | 750,000 |  | - |
| To Debt Service Fund: |  |  |  |  |  |
| Capital Improvement Tax: |  |  |  |  |  |
| Series 2005A Cert. of Participation |  | 2,450,000 | 2,460,000 |  | 10,000 |
| Series 2006B Cert. of Participation |  | 4,650,000 | 4,650,000 |  | - |
| Series 2007A Cert. of Participation |  | 5,880,000 | 5,890,000 |  | 10,000 |
| Series 2003B/2012A Cert. of Participation |  | 3,350,000 | 2,850,000 |  | $(500,000)$ |
| Series 2004A Cert. of Participation |  | 2,725,000 | 2,750,000 |  | 25,000 |
| Series 2006A Cert. of Participation |  | 2,000,000 | 2,015,000 |  | 15,000 |
| Series 2009A Cert. of Participation |  | 1,620,000 | 1,625,000 |  | 5,000 |
| Total Appropriations |  | 66,302,453 | 61,252,051 |  | $(5,050,402)$ |
| Balances: |  |  |  |  |  |
| Estimated Fund Balance |  | 13,115,824 | 14,320,670 |  | 1,204,846 |
| Total Projected Expenses and Fund Balances | \$ | 79,418,277 | 75,572,721 | \$ | $(3,845,556)$ |

# 2012-2013 <br> FIVE (5) YEAR CAPITAL IMPROVEMENT PLAN SEMINOLE COUNTY PUBLIC SCHOOLS 

Draft July 18, 2012

| Draft July 18, 2012 | $2012 / 13$ | $2013 / 14$ | $2014 / 15$ | $2015 / 16$ | $2016 / 17$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| REVENUE |  |  |  |  |  |
| STATE | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| PECO NEW CONSTRUCTION | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| PECO MAINTENANCE | $\$ 283,000$ | $\$ 283,000$ | $\$ 283,000$ | $\$ 283,000$ | $\$ 283,000$ |
| CO\&DS |  |  |  |  |  |
| LOCAL | $\$ 37,730,529$ | $\$ 37,736,866$ | $\$ 38,680,288$ | $\$ 39,918,057$ | $\$ 41,434,942$ |
| 1.50 MILL | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| COPS |  |  |  |  |  |
| SALES TAX -2001 | $\$ 3,000,000$ | $\$ 3,000,000$ | $\$ 3,000,000$ | $\$ 3,000,000$ | $\$ 3,000,000$ |
| IMPACT FEES | $\$ 100,000$ | $\$ 100,000$ | $\$ 100,000$ | $\$ 100,000$ | $\$ 100,000$ |
| GASOLINE TAX REFUND | $\$ 50,000$ | $\$ 50,000$ | $\$ 500,000$ | $\$ 500,000$ | $\$ 500,000$ |
| INTEREST | $\$ 41,163,529$ | $\$ 41,169,866$ | $\$ 42,563,288$ | $\$ 43,801,057$ | $\$ 45,317,942$ |
|  | $\$ 22,828,141$ | $\$ 14,320,670$ | $\$ 5,019,536$ | $\$ 2,411,824$ | $\$ 2,516,881$ |
| PRIOR YEAR UNBUDGETED FUNDS | $\$ 63,991,670$ | $\$ 55,490,536$ | $\$ 47,582,824$ | $\$ 46,212,881$ | $\$ 47,834,823$ |



## Special Revenue Funds

## Food Service Fund

Food Service is a financially self-sustaining program which operates under the regulations and policies set forth by the Seminole District School Board, the U.S. Department of Agriculture, State Board of Education, and County Health Department. During the 2012-2013 school year, Seminole County Public Schools Food Service Department will provide meals to sixty-six lunch programs, sixty-two breakfast programs, and five Head Start (breakfast/lunch/snacks) centers. Funds needed to operate this service are generated primarily from five sources: Federal reimbursement for student meals; Federally provided USDA commodities; a limited amount of State Supplement as required to meet federal matching requirements; cash sales to students and adults; and payment from agencies to which Food Services provides meals.

The 2012-2013 Food Service Budget proposal has been developed with meal prices of; Elementary Student Paid Lunch $\$ 2.25$ and Secondary Student Paid Lunch \$2.75. Reduced price lunch remains at $\$ 0.40$, which is dictated by USDA. The price for Reduced Breakfast of $\$ 0.30$ will be waived this year by the Food Service Department in an attempt to assist families most affected by the current economic downturn. Universal breakfast (breakfast at no charge for all students) is offered at thirteen (13) schools and the cost absorbed by Food Service. Paid breakfast will remain at $\$ 1.50$. Adult meals will be sold as ala carte components with seasonal "meal deals" at \$3.00. An After School Snack Program is offered to twenty-two (22) sites based on eligible need percentage. This is a nutritious snack offered to students in after school programs established for enrichment or academic remediation/skills reinforcement.

## Federal Funds

The special revenue funds are used to account for the Federal grants received by the School Board. Federal grants are awarded based upon applications submitted to and approved by various granting agencies. All applications for Federal grants are presented to the School Board for approval. The various types of Federal grants are generally restricted as to use. After the award date, any changes in the use of grant funds must be approved by an amendment through the applicable oversight agency. The amounts included on the "Major Federal Projects" page represent the estimated award amounts to be received by the Board.

## Special Revenue Funds <br> Food Service <br> 2012-13



## Special Revenue Funds Food Service 2012-13

## EXPENDITURES AND BALANCES

| Expenditures \& Budgetary Transfers: |  | 2011-2012 | 2012-2013 | Difference |
| :---: | :---: | :---: | :---: | :---: |
| 7600-100 | Salaries | 6,050,000 | 6,596,000 | 546,000 |
| 7600-200 | Benefits | 2,999,600 | 3,385,943 | 386,343 |
| 7600-300 | Purchased Services | 6,049,048 | 6,464,764 | 415,717 |
| 7600-400 | Energy Services | 928,698 | 923,291 | $(5,407)$ |
| 7600-500 | Materials \& Supplies | 9,099,841 | 8,995,216 | $(104,625)$ |
| 7600-600 | Furniture \& Equipment | 746,468 | 2,005,336 | 1,258,868 |
| 7600-700 | Other Expenditures | 487,205 | 562,000 | 74,795 |
| Total Expe | res \& Transfers | 26,360,859 | 28,932,550 | 2,571,691 |

## Balances:

Total Balances, June 30
Total Expenditures \& Balances

| 5,485,454 |  | 6,090,447 |  | 604,993 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 31,846,313 | \$ | 35,022,997 | \$ | 3,176,684 |

Seminole County Public Schools Summary of Major Federal Programs/Projects 2012/13

| Project <br> Number | Description | Staff Positions |  | Funding <br> 2011/12 | Proposed Funding 2012/13 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2011/12 | 2012/13 |  |  |
| 2205 | Carl Perkins | 6.50 | 2.00 | 515,986 | 445,549 |
| 2210 | Title I Part A | 106.83 | 107.03 | 11,121,794 | 11,028,318 |
| 2211 | Title I Part D | 1.20 | 0.20 | 92,369 | 15,679 |
| 2212 | 21st Century Community Learning Centers | 2.00 | 2.00 | 560,000 | 560,000 |
| 2214 | Title I, Part A, NCLB, Public School Choice | - | - | 2,276,721 | - |
| 2221 | IDEA Part B | 320.19 | 371.64 | 22,371,466 | 15,118,607 |
| 2223 | IDEA Part B Pre-K Disabilities | 4.15 | 3.60 | 395,347 | 347,494 |
| 2224 | Technology State Loan Library | 3.00 | - | 543,067 |  |
| 2227 | FDLRS | - | - | 34,000 | 34,000 |
| 2246 | Homeless Children \& Youth | 1.67 | 1.00 | 100,000 | 100,000 |
| 2247 | 2009-10 21st Century Community Learning Centers | 1.00 | 1.00 | 336,800 | 336,800 |
| 2248 | Title I, Part A, AYP Corrective Action | - | - | 226,833 | - |
| 2250 | Title I, School Improvement Initiative | - | - | 237,379 | - |
| 2251 | Title II, Part A - Teacher \& Principal Training | 19.75 | 20.75 | 2,424,768 | 2,290,759 |
| 2261 | Title III, English Language Acquisition-Consolidated | 3.50 | 2.50 | 363,407 | 377,694 |
| 2267 | 21st Century Community Learning Centers/ASLC |  | 1.00 | 497,160 | 497,160 |
| 2290 | Program Planning, Design \& Implementation - Galileo | - | - | 225,000 | 100,000 |
|  | Carryover Federal Project Balances for 2011/12 |  |  | 15,476,605 |  |
|  | Carryover Federal Project Balances for 2012/13 |  |  |  | 14,141,377 |
|  | Total | 469.79 | 512.72 | 57,798,702 | 45,393,437 |

## Summary of Major Federal Programs/Projects American Recovery and Reinvestment Act (ARRA) <br> 2012/13

| Project Number | Description | Staff Positions |  | Funding <br> 2011/12 | Proposed Funding 2012/13 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2011/12 | 2012/13 |  |  |
| 2280 | Race To the Top | 4.48 | 4.48 | 675,939 | 824,955 |
|  | Carryover Federal Project Balances for 2011/12 |  |  | 89,351 |  |
|  | Carryover Federal Project Balances for 2012/13 |  |  |  | 547,196 |
|  | Total | 4.48 | 4.48 | 765,290 | 1,372,151 |

## INTERNAL SERVICE FUNDS

Internal service funds are provided to account for the financing of goods or services provided by one department to other departments of a governmental unit on a cost reimbursement basis.

State Department of Education accounting procedures require that the District establish an internal service fund to account for expenditures of the selfinsurance programs. A significant portion of these funds are budgeted in other funds and transferred to the internal service funds during the year.

Included in the insurance internal service funds is $\$ 7.5$ million budgeted for the School Board's self-insurance program. Coverages of the program include property, casualty, liability, and worker's compensation. Included in the fund are 5.5 employee positions.

Claims paid in excess of specific amounts are covered under reinsurance policies for the various types of coverage.

Beginning in 1994-95, an internal service fund was established to account for the Board's print shop operation.

Beginning in 1997-98, the Board established a computer store concept, whereby volume purchases of computers would be made at low bid prices and would then be offered to the schools and departments. One position is funded from the computer store operation, a records and reports accountant.

Effective for the 2000-2001 fiscal year, an internal service fund was established to account for the prescription portion of the Board's health insurance program. For the 2012-2013 plan year, this program will be self-insured through Express Scripts.

Projected Revenues and Beginning Balances:


Projected Expenses and Ending Balances:

|  | Expenses: | 2011-2012 |  | 2012-2013 |  | Difference |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 700-7900-100 | Salaries | \$ | 358,427 | \$ | 367,184 | \$ | 8,757 |
| 700-7900-200 | Benefits |  | 93,263 |  | 95,682 |  | 2,419 |
| 700-7900-310 | Consultant Fees |  | 56,625 |  | 58,025 |  | 1,400 |
| 700-7900-320 | Premiums |  | 2,052,057 |  | 2,644,404 |  | 592,347 |
| 700-7900-330 | Travel |  | 2,447 |  | 2,447 |  | - |
| 700-7900-350 | Repairs \& Maint. |  | 600 |  | 600 |  | - |
| 700-7900-370 | Communications |  | 600 |  | 600 |  | - |
| 700-7900-390 | Purchased Services |  | 1,750 |  | 1,750 |  | - |
| 700-7900-510 | Supplies |  | 26,323 |  | 26,686 |  | 363 |
| 700-7900-640 | Furniture, Fixtures, and Equipment |  | - |  | - |  | - |
| 700-7900-730 | Administrative Fees |  | 140,000 |  | 167,308 |  | 27,308 |
| 700-7900-750 | Other Personal Svc. |  | 9,200 |  | 9,200 |  | - |
| 700-7900-770 | Claims Expense |  | 4,275,987 |  | 4,173,617 |  | $(102,370)$ |
| Total Estimated Expenses |  | \$ | 7,017,279 | \$ | 7,547,503 | \$ | 530,224 |
| Balances: |  |  |  |  |  |  |  |
| Total Estimated Balances |  |  | 7,655,930 |  | 8,906,883 |  | 1,250,953 |
| Total Projected Expenses and Fund Balances |  | \$ | 14,673,209 | \$ | 16,454,387 | \$ | 1,781,178 |

## Internal Service Funds

Print shop
2012-13

Projected Revenues and Beginning Balances:

| Beginning Fund Balance | $\mathbf{2 0 1 1 - 1 2}$ | $\mathbf{2 0 1 2 - 1 3}$ | Difference |  |
| :--- | :--- | :---: | :---: | :---: |
| $72 X$ | Beginning - Fund Balance | 10,069 | 5,002 | $(5,067)$ |

## Projected Revenues

72X-481
Revenue

Total Available Revenue and Fund Balance

| 1,023,580 | 1,037,789 | 14,209 |
| :---: | :---: | :---: |
| 1,033,649 | 1,042,791 | 9,142 |

Projected Expenses and Ending Balances:

|  | Expenses: | 2011-12 | 2012-13 | Difference |
| :---: | :---: | :---: | :---: | :---: |
| 72X-7760-100 | Salaries | 349,182 | 433,501 | 84,319 |
| 72X-7760-200 | Benefits | 104,520 | 70,000 | $(34,520)$ |
| 72X-7760-300 | Purchased Services | 259,678 | 235,613 | $(24,065)$ |
| 72X-7760-500 | Materials \& Supplies | 271,208 | 282,175 | 10,966 |
| 72X-7760-600 | Capital Outlay | 32,492 | 8,000 | $(24,492)$ |
| 72X-7760-700 | Other Expenses | 6,500 | 8,500 | 2,000 |
|  | Expenses | 1,023,580 | 1,037,789 | 14,209 |
| Balances: |  |  |  |  |
| 72X | Ending Balance | 10,069 | 5,002 | $(5,067)$ |
| Total Projecte | Expenses and Fund Balances | 1,033,649 | 1,042,791 | 9,142 |

## Computer Store

2012-13

Projected Revenues and Beginning Balances:

|  | Beginning Fund Balance | 2011-12 |  | 2012-13 |  | Difference |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 730 | Beginning - Fund Balance | \$ | 243,164 | \$ | 211,969 | \$ | $(31,195)$ |
| Projected Revenues |  |  |  |  |  |  |  |
| 730-481 | Revenue |  | 3,254,095 |  | 4,090,452 |  | 836,357 |
| Total Available Revenue and Fund Balance |  | \$ | 3,497,259 | \$ | 4,302,421 | \$ | 805,162 |

## Projected Expenses and Ending Balances:

|  | Expenses: | 2011-12 |  | 2012-13 |  | Difference |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 730-7760-100 | Salaries | \$ | 46,951 | \$ | 35,584 | \$ | $(11,367)$ |
| 730-7760-2XX | Benefits |  | 11,927 |  | 11,396 |  | (531) |
| 730-7760-3XX | Purchased Services |  | 500 |  | 350 |  | (150.00) |
| 730-7760-510 | Materials \& Supplies |  | 2,000 |  | 300 |  | $(1,700)$ |
| 730-7760-591 | Items Purchased for Resale |  | 2,876,623 |  | 4,001,213 |  | 1,124,591 |
| 730-7760-592 | Items Purchased for Resale -Non Capitalized |  | - |  | - |  | - |
| 730-7760-640 | Capital Outlay |  | - |  | - |  | - |
| 730-7760-690 | Software |  | 314,595 |  | 31,609 |  | $(282,986)$ |
| 730-7760-750 | Other Personnel Services |  | 1,500 |  | 10,000 |  | 8,500 |
|  | Expenses |  | 3,254,095 |  | 4,090,452 |  | 836,357 |
|  | Balances: |  |  |  |  |  |  |
| 730 | Ending Balance |  | 243,164 |  | 211,969 |  | $(31,195)$ |
| Total Projected Expenses and Fund Balances |  | \$ | 3,497,259 | \$ | 4,302,421 | \$ | 805,162 |

Projected Revenues and Beginning Balances:

|  | Beginning Fund Balance | 2011-2012 |  | 2012-2013 |  | Difference |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 740 | Fund Balance | \$ | 4,360,207 | \$ | 4,120,289 | \$ | $(239,919)$ |

## Projected Revenues

$\begin{array}{ll}\text { 740-431 } & \text { Interest } \\ 740-484 & \text { Internal Service Fund Revenues }\end{array}$
Total Available Revenue and Fund Balance

| 24,000 | 24,000 |  | - |
| :---: | :---: | :---: | :---: |
| 10,261,650 | 10,261,650 |  | - |
|  |  |  |  |
| 14,645,857 | 14,405,939 | \$ | $(239,919)$ |

Projected Expenses and Ending Balances:

|  | Expenses: | 2011-2012 | 2012-2013 | Difference |
| :---: | :---: | :---: | :---: | :---: |
| 740-7900-410 | Salary | 40,000 | 40,000 | - |
| 740-7900-420 | Benefits | 10,000 | 10,000 | - |
| 740-7900-310 | Purchased Services | 38,800 | 46,900 | 8,100 |
| 740-7900-730 | Administrative Fees | 50,000 | 50,000 | - |
| 740-7900-770 | Claims Expense | 10,154,950 | 10,154,950 | - |
| Total Estimate | xpenses | 10,293,750 | 10,301,850 | 8,100 |

## Balances:

Total Estimated Balances
Total Projected Expenses and Fund Balances

| 4,352,107 | 4,104,089 | $(248,019)$ |
| :---: | :---: | :---: |
| 14,645,857 | 14,405,939 | $(239,919)$ |

## ENTERPRISE FUND

## 2012-2013

An Enterprise Fund was established to account for the finances of the Extended Day Care Program. The program offers children a safe, healthy and stimulating before and after-school environment beginning the first student attendance day of the new school year. Childcare service is available for school days and summertime at several school sites. An enrichment program will be available during the school year for two 10 -week sessions.

There are 36 elementary schools participating in the Extended Day Child Care Program. We will be working with The Galileo School for Gifted Learning to provide a program on its campus this year. All 37 facilities will provide after school programs with 32 of these also providing before school Extended Day Child Care services.

This Extended Day Program provides quality childcare services at a minimal cost to parents. A basic understanding of an Extended Day Child Care Program is that children have been involved in school for a considerable portion of the day often in a regimented routine, which has allowed for activity generally of a group nature. In following the principle that the Extended Day Child Care Program needs to provide a natural and supportive environment, the schedule attempts to implement a fun, engaging experience after the school day with the opportunity to complete homework with assistance.

| - Hours | Before School <br> After School | 1 hour <br> Dismissal until 6:00 P.M. |
| :--- | :--- | :--- |
|  | - Fees | Before School |

The budget on the following page provides for an administrator, an enrichment program coordinator, an accountant, a bookkeeper, a secretary and a part-time staff of approximately 300 employees. Income generated by this program is transferred to support the operating budget of the School Board.

## Enterprise Funds

## Projected Revenues and Beginning Balances:

| Beginning Fund Balance |  | 2011-12 |  | 2012-13 |  | Difference |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 921 | Beginning - Fund Balance | \$ | 252,467 | \$ | 213,314 | \$ | $(39,153)$ |
| Projected Revenues |  |  |  |  |  |  |  |
| 921-47X | Revenue |  | 4,605,550 |  | 4,616,500 |  | 10,950 |
| Total Available Revenue and Fund Balance |  | \$ | 4,858,017 | \$ | 4,829,814 | \$ | $(28,203)$ |

## Projected Expenses and Ending Balances:

|  | Expenses: | 2011-12 |  | 2012-13 |  | Difference |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 921-9100-100 | Salaries | \$ | 257,880 | \$ | 258,240 | \$ | 360 |
| 921-9100-200 | Benefits |  | 287,100 |  | 299,600 |  | 12,500 |
| 921-9100-300 | Purchased Services |  | 147,663 |  | 199,118 |  | 51,455 |
| 921-9100-400 | Energy Services |  | 53,625 |  | 53,625 |  | - |
| 921-9100-500 | Materials \& Supplies |  | 343,700 |  | 300,700 |  | $(43,000)$ |
| 921-9100-600 | Capital Outlay |  | 1,426 |  | 1,100 |  | (326) |
| 921-9100-700 | Other Expense |  | 1,799,200 |  | 1,793,024 |  | $(6,176)$ |
| 921-9700-900 | Transfer to General Fund |  | 1,736,545 |  | 1,750,711 |  | 14,166 |
|  | Expenses | \$ | 4,627,139 | \$ | 4,656,118 | \$ | 28,979 |
| Balances: |  |  |  |  |  |  |  |
| 921 | Ending Balance | \$ | 230,878 | \$ | 173,696 |  | $(57,182)$ |
| Total Projected Expenses and Fund Balances |  | \$ | 4,858,017 | \$ | 4,829,814 | \$ | $(28,203)$ |


[^0]:    * Revenue based upon .86\% reduction in taxable assessed value, per Seminole County Property Appraiser's Office. (Taxable Value \$26,201,756,304)

